



Region 4 Representative Candidate

DR. CARLOS ULLOA

Personal Statement

Dr. Carlos Ulloa holds a Bachelor's degree in Liberal Studies with a Spanish bilingual emphasis from San Diego State University, a Master's in Education from Harvard University, and a Doctorate in Educational Leadership from UCLA.

Since 1991, Dr. Ulloa has devoted his career to TK–12 education as a bilingual educator and author, reading intervention specialist, director of curriculum and instruction, instructional coach, and elementary and middle school principal. Today, he teaches in San Diego State University's College of Education in the Dual Language and English Learner Department and serves as an elementary teacher in the Escondido Union School District. In 2020, he became the first Latino elected to represent Area A on the San Marcos Unified School District Board.

Across every role, his work has been guided by a clear purpose: expanding access, advancing equity, and ensuring that multilingual learners are seen, supported, and empowered. This commitment led to his appointment by Governor Jerry Brown to the Instructional Quality Commission, where he advised the California State Board of Education on curriculum, frameworks, and instructional materials.

During his time on the Commission, Dr. Ulloa played a key role in advancing the FAIR Education Act within the K–12 History–Social Science Framework and materials adoption. He served as Chair of the World Languages Framework and contributed to the English Language Arts, History–Social Science, and Visual and Performing Arts Frameworks, consistently advocating for English learners and for the integrity and expansion of dual language programs.

Dr. Ulloa brings a unique perspective shaped by decades of service at both the classroom and systems level. As a teacher, professor, school leader, and board member, he understands the daily realities educators face and the broader policies that shape their work. His leadership

reflects a deep belief that bilingual education is not an add-on, but a foundation for opportunity, identity, and academic success.

In 1992, as a second-year bilingual teacher, I attended my first CAFE conference. I found my community there. Over the past three decades, CAFE has shaped my growth as an educator, strengthened my voice as an advocate, and grounded me in my purpose.

That purpose is rooted in partnership. Strong schools are built alongside families, grounded in community, and sustained by educators who feel valued and supported. When we invest in teachers, we invest in students. When we honor language and culture, we unlock potential.

Looking ahead, this work calls for continued collaboration, courage, and clarity of purpose. It requires us to protect and expand programs that serve multilingual learners while preparing the next generation of educators to lead with knowledge, empathy, and skill.

Today, I carry that purpose forward. I honor the legacy of those who built this work and remain committed to strengthening CAFE's vision for the generations ahead. Our students deserve classrooms where their language, culture, and identity are recognized as strengths. Our Educators deserve support, respect, and the tools to do their best work.

This is the work. This is the responsibility. And it continues.

Dr. Carlos Ulloa, candidate for Region 4 Representative, is a bilingual educator with degrees from San Diego State University, Harvard, and UCLA. He has served since 1991 as a teacher, principal, professor, and board member. He was the first Latino elected to represent Area A on the San Marcos Unified School District Board. Appointed by Governor Jerry Brown to the Instructional Quality Commission, he helped shape state frameworks and advance dual language education. A longtime CAFE member, Dr. Ulloa is committed to equity, multilingual learners, and honoring students' language and culture as strengths that open doors to opportunity for all.

Testimonio personal

El Dr. Carlos Ulloa, candidato a Representante de la Región 4, es un educador bilingüe con títulos de SDSU, Harvard y UCLA. Desde 1991 se ha desempeñado como maestro, director y profesor. Fue el primer latino elegido para representar el Área A en el Distrito Escolar Unificado de San Marcos. Nombrado por el gobernador Jerry Brown a la Comisión de Calidad Instruccional, ayudó a dar forma a marcos estatales e impulsar la educación bilingüe. Miembro de CAFE desde hace décadas, está comprometido con la equidad y reconocer el idioma y la cultura como fortalezas que abren oportunidades para todos.